ATTENDANCE AND PROXY RIGHTS

Shareholders' attendance and proxy right is governed by the provisions of the Corporate Enterprises Act, <u>Articles 13 and 14 of the Articles of Association</u> and <u>Article 7 of the Regulations of the General Meeting</u>, as well as the rules established by the Board of Directors and included in the notice of call to the general meeting.

General Meetings may be attended by all shareholders whose shares have been entered in the corresponding accounting record five days prior to the date of the meeting, as proved with the corresponding attendance card or certificate issued by one of the institutions authorised by law to issue them or in any other form permitted by prevailing laws.

With a view to facilitating exercise of shareholders' rights, Ebro Foods, S.A. will prepare a standard attendance card for each general meeting, which will be available for shareholders on the company's website, www.ebrofoods.es, and offered to the depositaries of shares for issuance to shareholders.

Any shareholders unable to attend a general meeting in person may be represented by a proxy, subject to the requisites and formalities stipulated in the law and articles of association. When the attendance card is delivered to the company with the name of the proxy left blank, the proxy shall be deemed made in favour of the chairman of the general meeting.